BOYE MEMBER CALL JUNE 2023 · HERTJE BRODERSEN · @HYPERCATALECTA



Drudgery, Devotion & Design — A Meet-Cute

"CHOOSE A JOB YOU LOVE, AND YOU WILL NEVER HAVE TO WORK A DAY IN YOUR LIFE."

CONFUCIUS? MARK ANTHONY? ARTHUR SZATHMARY? HARVEY MACKAY?

"TO BE SUCCESSFUL, THE FIRST THING TO DO IS FALL IN LOVE WITH YOUR WORK."



SISTER MARY LAURETTA

"THE ONLY WAY TO DO GREAT WORK IS TO LOVE WHAT YOU DO. IF YOU HAVEN'T FOUND IT YET, KEEP LOOKING. DON'T SETTLE."



"LOVING YOUR JOB IS A SCAM DESIGNED TO GET YOU TO WORK HARDER FOR LESS MONEY AND IN WORSE CONDITIONS."

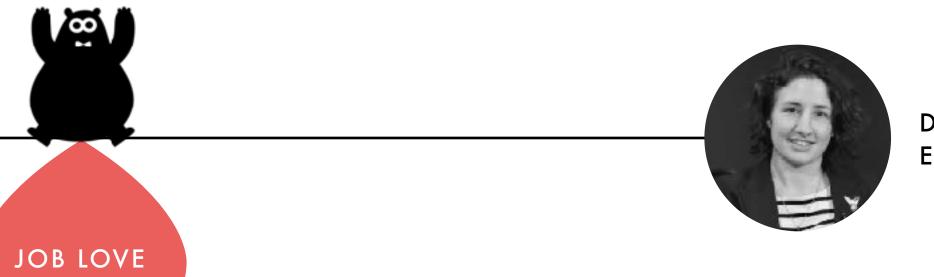
Marking Contraction

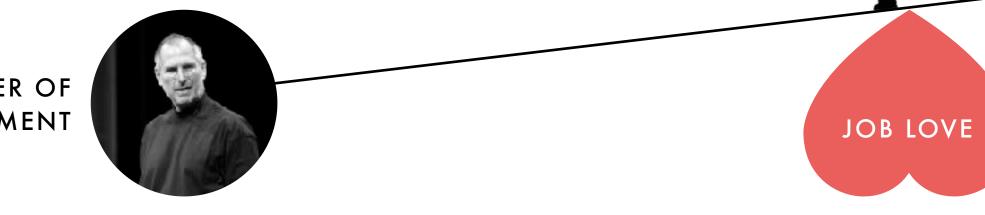
SARAH JAFFE



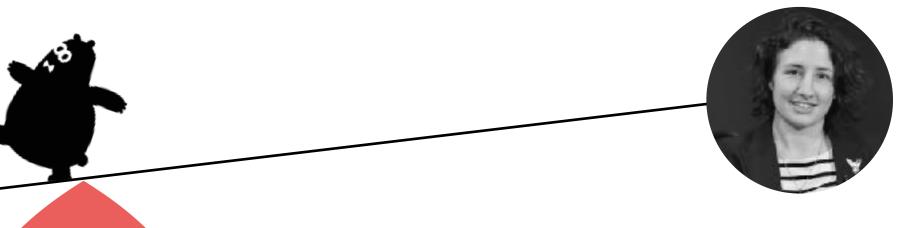






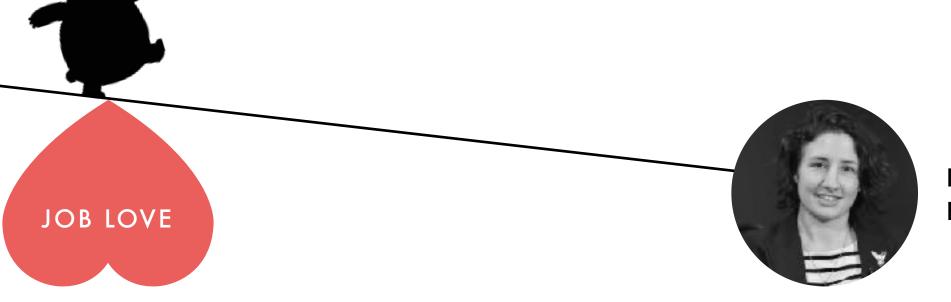


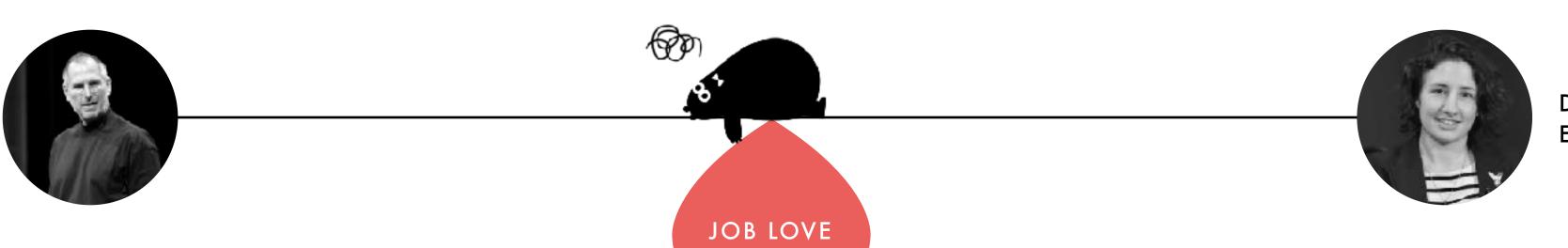
DRIVER OF FULFILMENT













THE ISSUE WITH MODERN WORK ETHICS Seek fulfillment at your own peril

DRUDGERY

A NON-COMPREHENSIVE EMPATHY MAP OF THE MIND THAT INSPIRED CAPITALISM



PORTRAIT OF JOHN CALVIN (1509-1564), BY ANONYMOUS



"FOR ABOUT 2,000 YEARS, FROM THE ROMANS INTO THE LATE 19TH CENTURY, THE IDEA OF HAVING A JOB WAS CONSIDERED AN ABOMINATION."

NOAM CHOMSKY, INTERVIEWED BY EZRA KLEIN, "NOAM CHOMSKY'S THEORY OF THE GOOD LIFE," THE EZRA KLEIN SHOW, 2021



"THE DESIRE FOR FULFILLING WORK – A JOB THAT PROVIDES A DEEP SENSE OF PURPOSE, AND REFLECTS OUR VALUES, PASSIONS AND PERSONALITY - IS A MODERN INVENTION. (...) WE HAVE ENTERED A NEW AGE OF FULFILLMENT, IN WHICH THE GREAT DREAM IS TO TRADE UP FROM MONEY TO MEANING."



ROMAN KRZNARIC, "HOW TO FIND FULFILLING WORK," 2013

NEOLIBERALISM IN A NUTSHELL

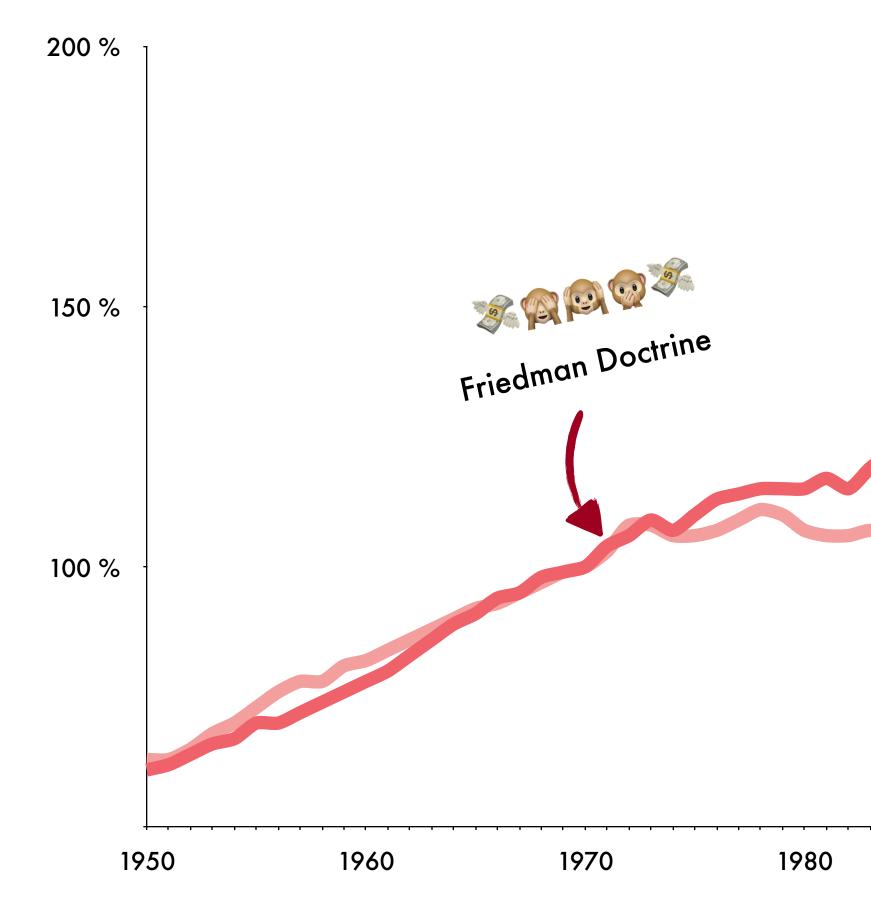


CHART ADAPTED FROM STAN SORSCHER, "'X' MARKS THE SPOT WHERE INEQUALITY TOOK ROOT," (ECONOMIC OPPORTUNITY INSTITUTE, 2015). TITLE AND EMPHASIS MINE. "LABOR OF LOVE MYTH": COINED BY SARAH JAFFE.



Wages of goodsproducing workers

1990	2000	2010	2020
1770	2000	2010	2020

NEOLIBERALISM IN A NUTSHELL

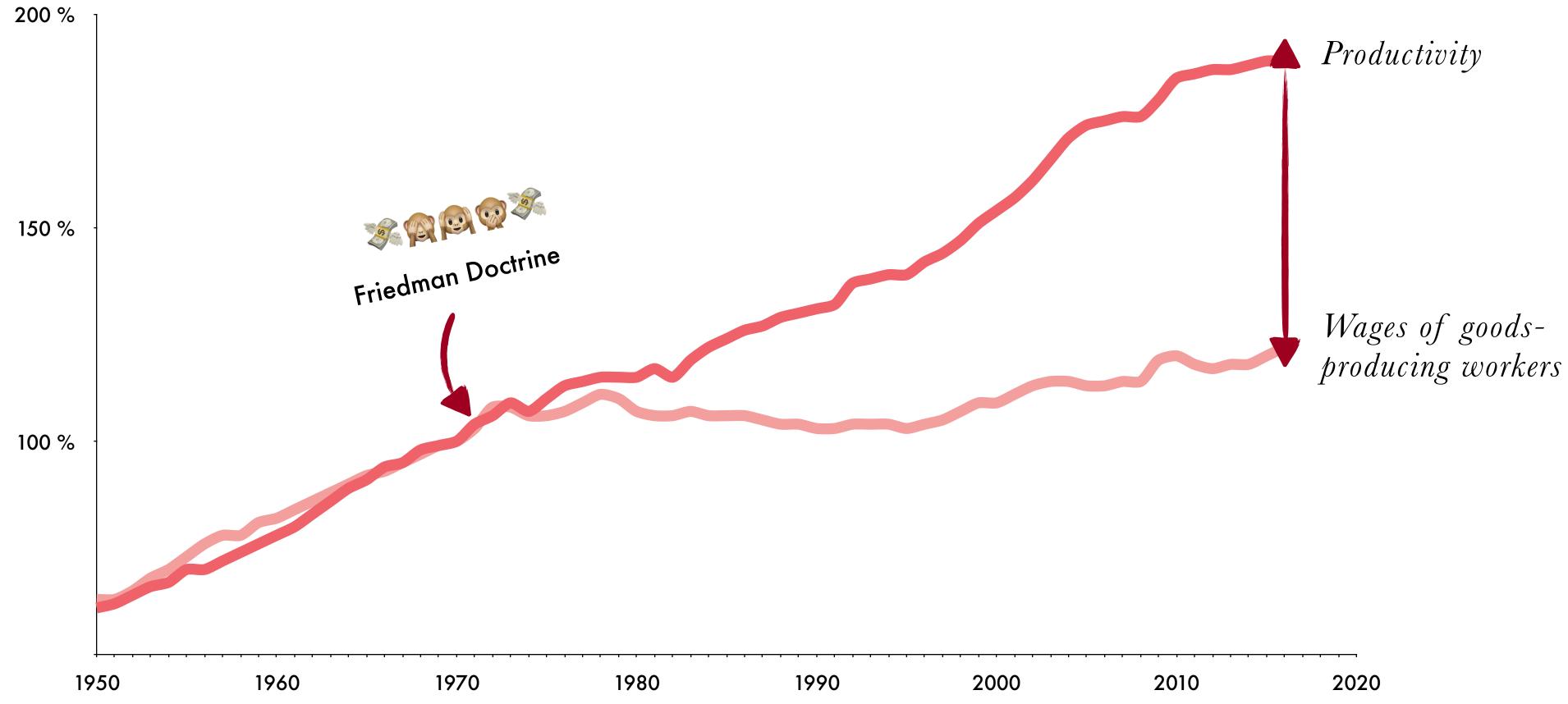


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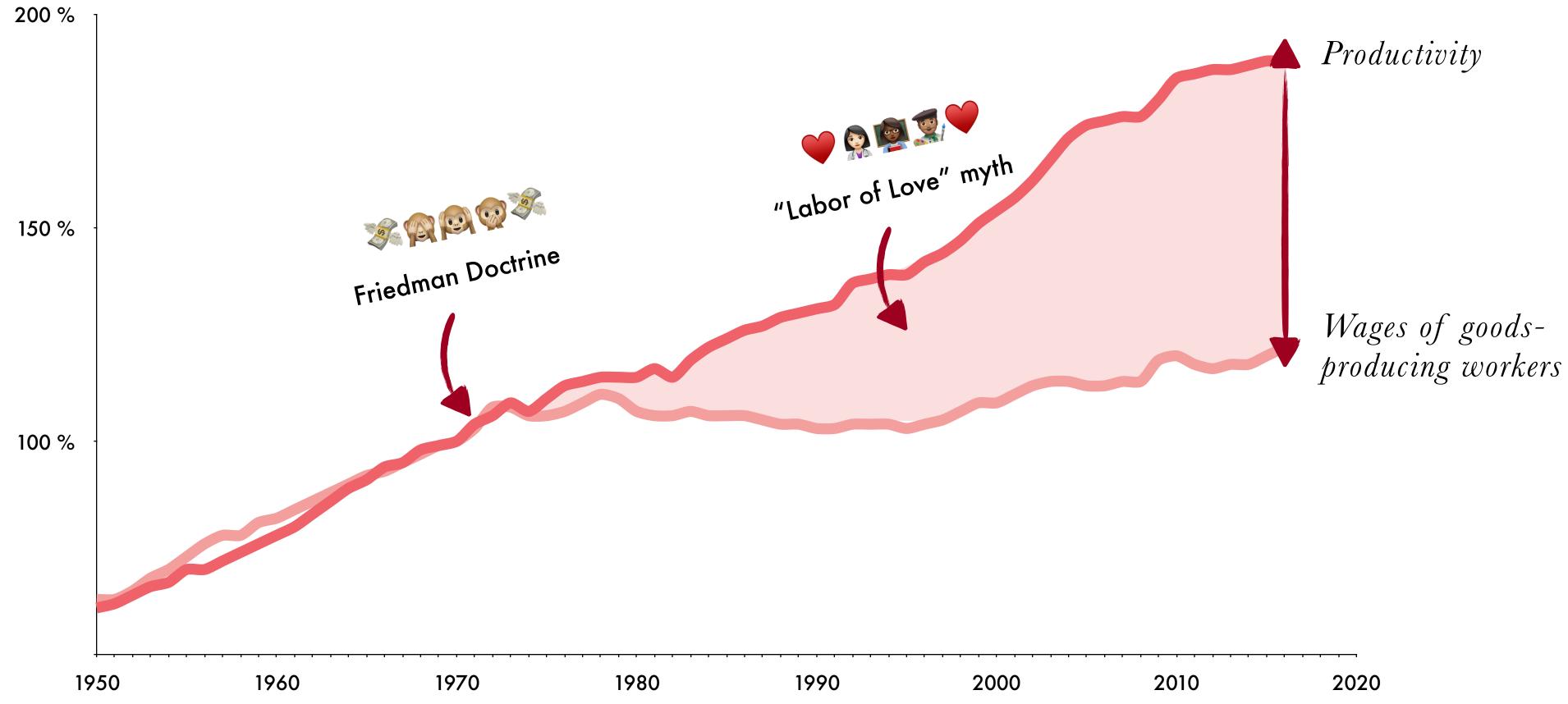


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NEOLIBERALISM IN A NUTSHELL

1990	2000	2010	2020
	2000	2010	202



"STOCK OPTIONS AND AMENITIES LIKE STAFF CAFETERIAS WERE ALSO INTRODUCED EARLY ON – INITIALLY AS EXPLICITLY ANTI-UNION MEASURES AT THE REGION'S MICROWAVE TUBE FIRMS IN THE 1930S AND 1940S, DECADES BEFORE THE AREA WAS KNOWN AS SILICON VALLEY."

BEN TARNOFF, "THE MAKING OF THE TECH WORKER MOVEMENT," 2020

WHAT I'M HOPEFUL ABOUT



SOURCE: QZ.COM/WORK/1949309/A-UNION-AT-GOOGLE-IS-JUST-THE-START-OF-EMPLOYEE-ACTIVISM-IN-2021

DRUDGERY REJECTED: THE RISE OF EMPLOYEE ACTIVISM IN TECH

THE FRAGILITY OF DEALISM When meaning and money collide

DEVOTION

I want to do something important.

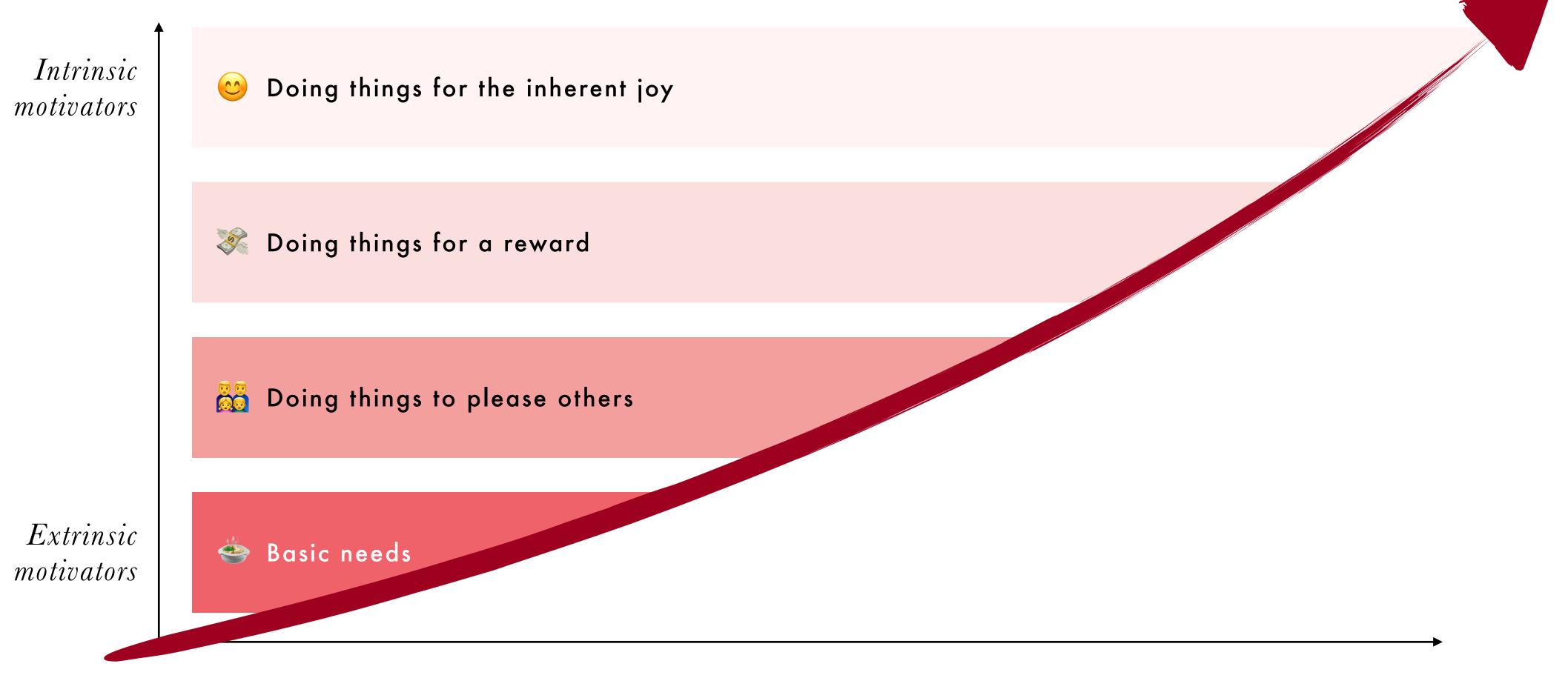


"WE ARE SELF PROGRAMMING ORGANISMS. WE ARE CREATING OUR LIVES VIA OUR CHOICES, BUT WE ARE NOT TAUGHT HOW TO DO IT WELL. NOT TAUGHT HOW TO ASK OURSELVES THE QUESTIONS THAT WILL GET US THE ANSWERS THAT WE NEED."

KEN SHELDON, PROFESSOR OF PSYCHOLOGY, INTERVIEWED BY SHANKAR VEDANTAM, "WHO DO YOU WANT TO BE", HIDDEN BRAIN (2023)



INTRINSIC VS EXTRINSIC MOTIVATION (SWEEPING GENERALIZATION, NOT DATA-BASED)



Least happy

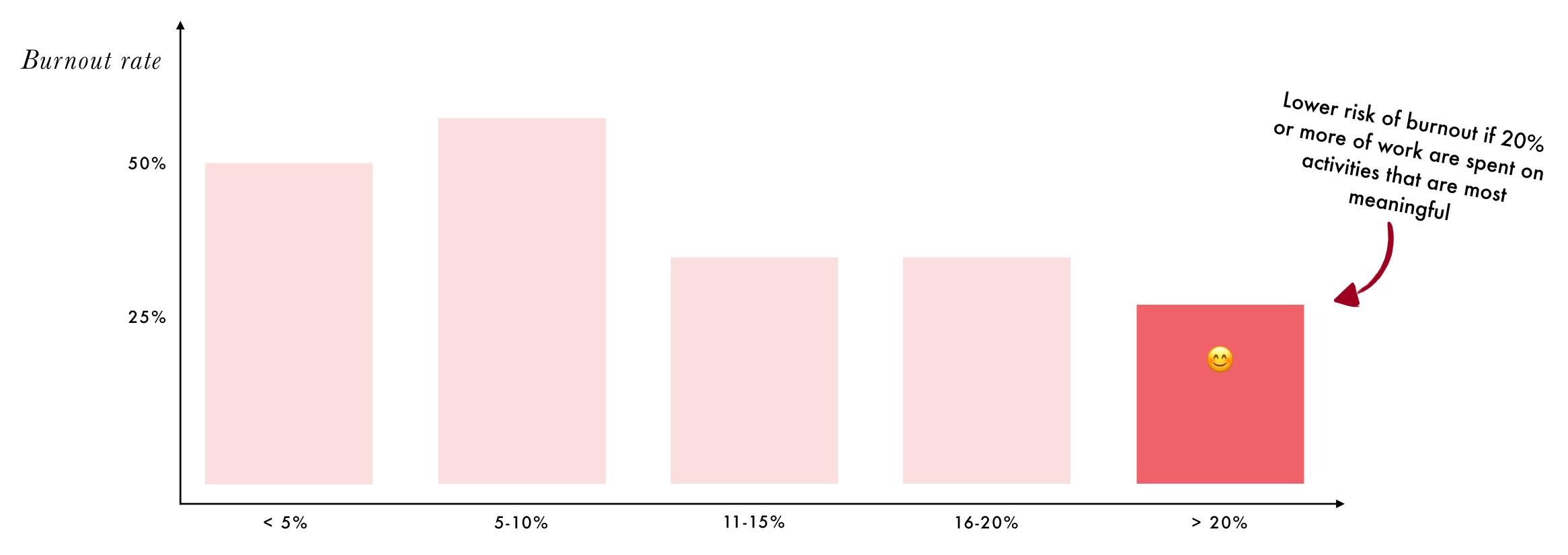
Happiest



"BURNOUT IS CHARACTERISTIC OF OUR AGE BECAUSE THE GAP BETWEEN OUR SHARED IDEALS ABOUT WORK AND THE REALITY OF OUR JOBS IS GREATER NOW THAN IT WAS IN THE PAST."

JONATHAN MALESIC, "YOUR WORK IS NOT YOUR GOD: WELCOME TO THE AGE OF THE BURNOUT EPIDEMIC," THE GUARDIAN, 2022

BURNOUT BY AMOUNT OF TIME SPENT ON ACTIVITY VIEWED MOST PERSONALLY MEANINGFUL



Time spent on personally meaningful work activity

SHANAFELT, WEST, SLOAN ET AL: CAREER FIT AND BURNOUT AMONG ACADEMIC FACULTY (MAYO CLINIC STUDY, 2009)

WHAT I'M HOPEFUL ABOUT

DEVOTION REVAMPED: MEANINGFUL WORK THAT LEAVES ROOM TO BREATHE

It's a great **job**. This is a bit nuanced, but stay with us. We aim to provide meaningful work, fair compensation, and an inclusive work environment. But we don't want to replace your family, be the sole container for your passions, or expect undying loyalty or bare vulnerability. We want to create a psychologically safe place to work (where you can speak up, where you can share what's on your mind, where you can take risks), and we also want to create psychological safety in how you set boundaries and even leave, if/when you choose to.

EXCERPT FROM A NOBL COLLECTIVE JOB AD (CAREER WEBSITE)

WHAT'S DESIGN GOT SUD DO WITH UTS Designers are workers too







AND MY ANSWER TO THAT WAS: USER EXPERIENCE DESIGN. I REALLY THOUGHT THE ANSWER TO MY LIFE WAS UX DESIGN. CRACKED UP ON CAPITALISM. WHY DID I SAY THAT'S MY LIFE'S PURPOSE. THAT'S SO STUPID!"

@ZHANGSUEELLENN: I REALLY THOUGHT DESIGNING BUTTONS FOR APPS WAS THE ANSWER TO WHY I AM ALIVE ... I CAN'T. (2020)



"YOU GUYS EVER JUST WONDER HOW MUCH OF A SCAM EVERYTHING IN YOUR LIFE IS? WHEN I FIRST WENT TO COLLEGE I WAS LIKE 'OH MY GOD, I NEED TO FIND A PURPOSE. WHAT AM I GONNA DO THAT'S GONNA GIVE ME SUCH LIFE FULFILLMENT?'

WHEN MYTHS COLLIDE, DESIGN NO LONGER LOOKS LIKE WORK (NOT A HELPFUL WAY OF LOOKING AT THINGS)

LOVE IT!

IT'S ALL

FUN &

GAMES!

Works for passion, not pay

Highly engaged

Driven by purpose

"Labor of Love" myth

LIVES FOR PURPOSE & FULFILLMENT

Gives up leisure-time to complete work

> Intrinsically motivated

Naturally gifted and inspired

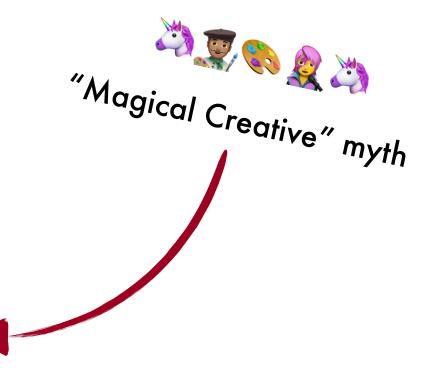
Found a calling

Driven by passion

LIVES FOR CREATIVE EXPRESSION

Bad mental health is part of creativity

Makes art even while starving



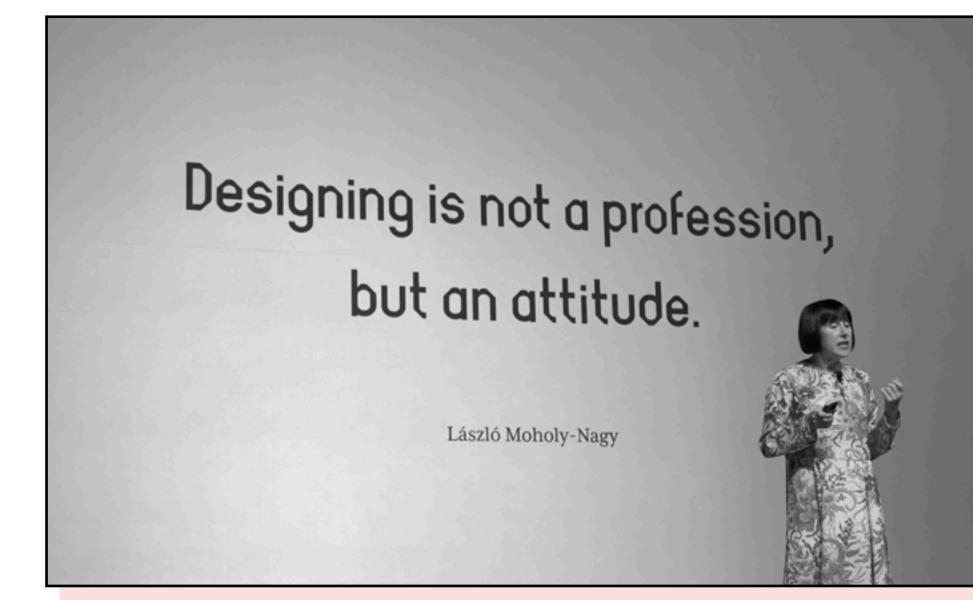


"WHEN SOMEONE TELLS YOU THAT DESIGN IS YOUR PASSION, THEY ARE ABOUT TO FUCK YOU. DESIGN IS YOUR JOB. JOBS ARE LABOR. LABOR GETS PAID."

MIKE MONTEIRO, "DESIGN IS A JOB: THE NECESSARY SECOND EDITION, A BOOK APART (2022)

WHAT I'M HOPEFUL ABOUT

DESIGN REFRAMED: ATTITUDINAL DESIGN AS CHANGE-MAKER



ALICE RAWSTHORN - "DESIGN EMERGENCY," THE CONFERENCE (2022)

Design is an agent of change which can help us make sense of what is happening and to turn it to our advanta

IS IT JOB LOVE? Don't ask me. Ask yourself.

What is love?

CONCLUSION



JOB LOVE, THE SEQUEL: FROM ENEMIES TO LOVERS?

INTRINSIC MOTIVATION



POSTSCRIPT

THANK YOU

MEDIA

GIF "90S HEARTS STICKER" BY B90GR <u>https://media.giphy.com/media/pctSgguhp2F0bgBg6r/giphy.gif</u> GIF CHARLIE CHAPLIN: <u>giphy.com/gifs/charliechaplinofficial-charlie-chaplin-tramp-charlot-J1Xh064pPyRWcNYaj6</u> GIF DIANE NGUYEN: <u>giphy.com/gifs/bojack-horseman-diane-nguyen-bQvbdd3YgDbOM?tc=1</u> GIF CREATIVE DAY: <u>giphy.com/gifs/valyntdigital-dallas-stranger-valynt-YN7eg1kFuHUAlQwTYu?tc=1</u> GIF HADDAWAY: <u>giphy.com/gifs/haddaway-6e06gNwOcsuic?tc=1</u> ILLUSTRATIONS BEARBUSIER BY THE ALTERNATIVE STUDIO: <u>thenounproject.com/browse/icons/term/headstand-bearbusier</u> ILLUSTRATION SCRIBBLE BY MEL HAASCH: <u>thenounproject.com/browse/icons/term/scribble</u> PHOTO "BODY OF WATER" BY PIXABAY: <u>pexels.com/photo/body-of-water-during-sunset-301375</u> PHOTO "ROCKY CLIFF ON SEA" BY PIXABAY: <u>pexels.com/photo/rocky-cliff-on-sea-458881</u> PHOTO "SILHOUETTE OF MOUNTAINS" BY SIMON BERGER: <u>pexels.com/photo/silhouette-of-mountains-1323550</u> PHOTO "NOTHERN LIGHTS" BY PIXABAY: <u>pexels.com/photo/northern-lights-515414</u> PHOTO OF STEVE JOBS BY BEN STANFIELD, CC BY-SA 2.0: <u>commons.wikimedia.org/w/index.php?curid=42563554</u> PHOTO OF SARAH JAFFE BY THE LAURA FLANDERS SHOW, CC BY 3.0: <u>commons.wikimedia.org/w/index.php?curid=99520013</u> PHOTO OF NOAM CHOMSKY BY ANDREW RUSK, CC BY 2.0: <u>commons.wikimedia.org/w/index.php?curid=55931838</u> PHOTO OF ROMAN KRZNARIC BY KATE RAWORTH, CC BY-SA 4.0: <u>commons.wikimedia.org/w/index.php?curid=112895154</u> PHOTO OF JONATHAN MALESIC BY SARAH WALL: <u>twitter.com/JonMalesic/photo</u> PHOTO OF KEN SHELDON BY UNKNOWN: <u>psychology.missouri.edu/people/sheldon</u> PHOTO OF BEN TARNOFF BY BEN KAMINSKY: <u>https://www.penguinrandomhouse.com/authors/228876/ben-tarnoff</u> PHOTO OF @ZHANGSUEELLENN - OWN WORK: <u>www.tiktok.com/@zhangsueellenn</u> PHOTO OF MIKE MONTEIRO BY REARADMIRALMONTEIRO - OWN WORK, CC BY-SA 4.0: commons. wikimedia.org/w/index.php?curid=48995208 PHOTO OF ALICE RAWTHORNE - OWN WORK

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READING LIST



https://bit.ly/3Y8oW9w